HLCM Supply Chain Network

Outreach & Capacity Development Working Group

UN SUPPLY CHAIN AWARDS 2026

Torben Soll
(UNDP)
Working Group Chair

Amman, 7. October, 2026



THE UN SUPPLY CHAIN AWARDS 2026



AGENDA

I. UN Supply Chain Awards 2026

- Background
- Project Teams
- Categories
- The Jury
- Evaluation Process

II. The 18 Shortlisted Projects

- Short presentation of all projects

III. Announcing the Four 2026 UN Supply Chain Awards Winners!



PROJECT MANAGEMENT TEAM

UN SUPPLY CHAIN AWARDS 2026
Project Team



Torben Soll
Deputy Director
UNDP



Beatriz Castillo
Policy and Training Specialist
UNOPS



Ann-Marie Schafer
Deputy Division Chief
IMF



Selma Bukvic
Team Leader
CTBTO



Shaun Spiesser
Administrative Associate
UNDP

WHAT IS THE UN SUPPLY CHAIN AWARD?

An initiative by the HLCM Supply Chain Network to celebrate and recognize procurement and supply chain excellence across the United Nations

Project objectives:

1. Raise the profile of the UN procurement and supply chain profession
2. Enhanced motivation of UN procurement and supply chain personnel
3. Showcase procurement and supply chain success stories
4. Promote the work of the HLCM Supply Chain Network



AWARD CATEGORIES 2026

Sustainable Procurement & Supply

- Recognising successful and value-adding sustainable procurement projects
- Rewards procurement and supply chain initiatives that are compatible and in favour of the protection of the environment, of social progress and in support of economic development

Collaborative Procurement & Supply

- Recognising inter-agency collaboration and cooperation in procurement and supply chain mgmt.
- Team formed by ≥2 UN agencies
- Examples: joint procurement units, joint LTA creation, technical cooperation, etc.

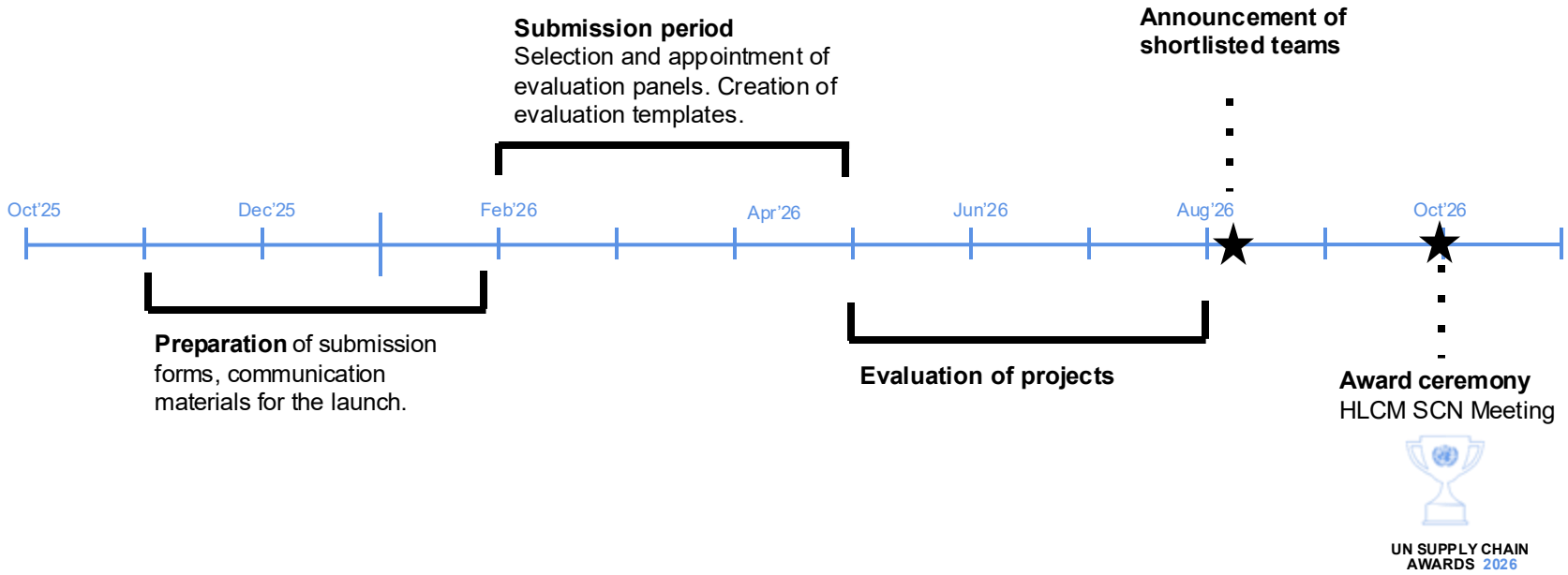
Procurement and Supply Chain Innovation

- Recognising the implementation of innovation in procurement and supply chain
- Open to any type of innovation: technology innovation, process innovation, product innovation, etc.

Capacity Development in Procurement & Supply

- Recognising initiatives that aim to strengthen procurement and supply chain capabilities
- Rewards initiatives that focus on building capacity within the UN organization's staff, its implementing partners (e.g., government entities, NGOs), and/or the supplier community.

HOW? PROGRESS & KEY DATES FOR UN SUPPLY CHAIN AWARDS



2026 UN SUPPLY CHAIN AWARDS JURY



Sandro Luzzietti | Former Procurement Manager, IFAD

Before retiring in 2021, Sandro Luzzietti worked in the UN system for 32 years, initially in the ICT sector and later in Procurement. He was Procurement Manager at IFAD since 2006 and served as Senior Procurement Officer during short secondments at UN Procurement Division in New York and IMF in Washington DC. He was co-founder of the Common Procurement Team of UN Rome-based Agencies. He was an active member of the UNGM Steering Committee for 12 years and Chairperson of the HLCM-PN Strategic Vendor Management for 6 years, promoting various inter-agency initiatives that increased the collaboration within the HLCM Procurement Network.



Anna Spindler | Vice President of Procurement, Western Governors University

Anna Spindler served for fourteen years for three different United Nations agencies: UNICEF, UNOPS and UNHCR. Before her UN career, Ms. Spindler worked for thirteen years in the private sector also in Supply Chain Management for industry leaders such as Toyota Motor Corporation, Intel Corporation and Fujimi Corporation.
Ms. Spindler continues to advance the agenda of efficiency, effectiveness, and responsive delivery within the Supply Chain arena. While in the UN, she established a strong track record in emergency response where she demonstrated a proven ability to strengthen and inspire teams, to lead change initiatives and to streamline processes to create agile supply chains in some of the most difficult operating environments.



Leendert Colijn | Former Head Procurement OPCW and Procurement Team Leader at IAEA

Leendert Colijn worked more than 25 years in procurement at OPCW, IAEA and CTBTO and retired in October 2023. He was always having an active and leading role in the functioning of procurement, for example through coordinating the procurement implementation of ERP systems at OPCW and IAEA. In the HLCM Procurement Network he was a member and later chair of the working group that started up the UN Procurement Awards in 2019. He was also a member of the UNGM Steering Committee and contributed to the Procurement Practitioners Handbook.



Sangeeta Khorani | Professor, Aston University, United Kingdom

As Professor at Bournemouth University, Sangeeta Khorani leads research and advises governments on procurement reform. She has successfully completed several procurement reform projects for the European Union, InterAmerican Development Bank and World Bank, among others including for the International Criminal Court. Examples of EuropeAid projects completed include leading a team of experts to estimate the size of market and government procurement barriers in Australia, Brazil, China, India, Thailand and Indonesia. She has built the capacity of procurement officials for Vietnam (2007, 2017), Thailand (2021) and Bhutan (2022). She has developed the professionalization competency frameworks for public procurement services in Bangladesh (2019, 2022), Vietnam (2018) and the OECS (2021-2022). She has published several books, book chapters and written several journal articles on procurement issues. She has a PhD from the University of St. Gallen, a summa cum laude Masters' degree in law and economics from Switzerland and MA Economics from India.



Henrik Larsen | Advisor, Board member, Investor, and former Chief Procurement Officer, Maersk Procurement - A. P. Moller - Maersk Group

With over 40 years of experience in the maritime industry, Henrik has developed deep expertise in procurement, operations, and logistics, working for one of the world's largest shipping companies, A. P. Moller - Maersk Group. As former Chief Procurement Officer, he led a global team of 450 professionals, managing a spend of $15 billion across 150 countries, and delivered significant cost savings, process improvements, and stakeholder satisfaction. Currently, he serves as an Advisory Board Member for a number of innovative startups, where he leverages his knowledge and network to provide strategic guidance, market insights, and business development support. He is passionate about creating value through change, globalization, and relationships, and enjoys learning from the best practices of others and transforming them into ideas that are valuable in his own world. He is inspired by both his personal and business relations, and seeks to make a positive impact through sustainable and ethical solutions.



Yavar Khan | Former Chief of Corporate Procurement, UNPD & World Meteorological Organization (WMO)

Yavar Khan worked for the United Nations system for over 15 years. This included serving as Chief of Corporate and IT Procurement at the United Nations Procurement Division (UNPD) in New York for more than 10 years, as well as Chief of the Procurement and Travel Division at the World Meteorological Organization (WMO) in Geneva .
Prior to joining the United Nations, Yavar Khan was Director of the Royal Australian Air Force Purchasing Support Agency (RAAFPSA) within the Australian Department of Defense. Throughout this career, Yavar Khan gained extensive experience in strategic procurement across Construction, Aviation, Logistics, and Supply Chain. While managing large teams, he introduced Systems Support Contracts that reduced the supplier base and delivered savings in administrative overheads. He also introduced strategic partnering, performance incentive contracts, and corporate scorecards for strategic suppliers. Yavar Khan holds postgraduate qualifications in Supply Chain and Human Resource Management, as well as an undergraduate degree in Business Administration. He is a Member of the Chartered Institute of Purchasing and Supply (MCIPS) and a Member of the Royal Aeronautical Society (MRAeS).



Dr. Carsten Hansen | Director of SourcingHaus Research & Consulting Group

Carsten Hansen is Director for the Sustainable Public Procurement Accelerator Lab (SPP Lab) at the George Weston Centre for Sustainable Supply Chains, Schulich School of Business in Canada, collaborating with researchers, government, and industry leaders to deliver against the UN SDG Goal 12.7. And, a Visiting Research Fellow, at the School of Management, Centre for Strategic Procurement and Supply Management at Cranfield University (UK), where he has published on sustainable procurement and supply chain risk management. He has served 20+ years in senior management positions across the United Nations (UN) system, latest as the Chief of Global Procurement Services at the United Nations Development Program (UNDP), and as Co-Chair of the Inter-Agency Working Group on Sustainable Procurement for the United Nations High-level Committee on Management (HLCM).



Charlotte Payne |Principal Strategic Advisor (Procurement), AcademyGlobal (AG)

Charlotte Payne MBA is a procurement and supply chain executive with more than 20 years' experience leading strategy, commercial growth and transformation across international markets. As General Manager for CIPS Australia and New Zealand, she delivered significant growth and strengthened professional capability across the region. Charlotte now works on a range of advisory and leadership projects, bringing a collaborative, people-centred approach to delivering meaningful outcomes, including in her role as Strategic Advisor (Procurement) with AcademyGlobal. Having worked across the UK, Europe, Asia, Africa and Australia, Charlotte combines analytical rigour, commercial insight and values-led leadership with a strong commitment to advancing the procurement and supply profession globally.



Caro Cook| Former Division Chief, Corporate Services, (IMF) and Director of Procurement, International Atomic Energy Agency (IAEA)

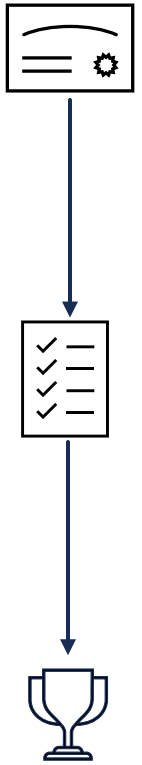
Caro Cook has deep experience with both leading complex procurement processes and with understanding the ultimate effects of those processes when managing operations. She worked for over 35 years leading large teams (in both the public and private sector) in the buying and delivery of services to both headquarters and field operations—of which more than 24 years was in the UN system. At the IMF, Caro was the Deputy Chief of Procurement from 2009 to 2013 and Chief Procurement Officer from 2016 to 2018 before turning her focus to manage the IMF Facilities and Workplace Management Division. She was also the Director of Procurement at the IAEA from 2013 through 2015.
Known as a change manager and bringing different thinking to challenges such as reinventing the visual communications and library services at the IMF, introducing a creative lab and rethinking the hybrid working model. Before retiring, she was an active member of various procurement networks including HLCM-PN.

EVALUATION CRITERIA AND PROCESS

Criteria	Percentage	Evaluation Criteria
PROGRAMME/PROJECT BACKGROUND	15%	How significant and impactful is the programme/project? Programme/Project objectives are linked to SDGs and organizational objectives (to what extent are they SMART).
PROCUREMENT AS ENABLER	35%	How relevant is the described procurement component for the award category (e.g. sustainable procurement and supply, collaborative procurement, etc.)? Did the procurement component play a significant role for the success of the programme/project and the achievement of objectives? Were possible challenges and adopted solutions highlighted? To what extent is the procurement approach different / innovative in comparison to a traditional one?
IMPLEMENTATION, BENEFITS AND RESULTS ACHIEVED	25%	Effectiveness and timeliness of the procurement for the programme/project. The qualitative and quantitative indicators of results achieved are clear and supported. Overall impact and benefits achieved are demonstrated.
BEST PRACTICES, LESSONS LEARNED AND FINAL SELF-ASSESSMENT	20%	Best practices and lessons learned have been adequately described. Best practices and lessons learned have been implemented or promoted within the organization e.g. through incorporation in policies /procedures and future steps, if any were highlighted. What other UN organizations / institutions / HLCM-SCN community can learn is outlined? Overall self-assessment of the project and why it is considered as an award-winning submission
CLARITY AND PRESENTATION	5%	Effort in presentation is visible in terms of wording and formatting. Size limits and formatting of the official Submission Form respected. Relevance of additional information/supporting materials presented. *Fewer clarification questions - higher score.*

Points	Description
1-2	Incomplete, leaving too many elements open. Most or all the key aspects of the criterion were not addressed.
3-4	Partially complete, barely acceptable. Some of the aspects of the criterion were not addressed.
5-6	Complete, all aspects of the criterion have been addressed.
7-8	More than complete, good/very good submission.
9-10	Excellent/outstanding submission. All aspects of the criterion have been fully addressed in an exceptional manner.

"AWARD PRIZES"



- **The prize – Diploma & Honor!**

- **All <u>shortlisted</u> projects will receive:**

  "Shortlisted for 2026 UN Supply Chain Award Diploma"

  - Being shortlisted is already winning… 19 winners today!

- **The overall <u>winning project</u> will:**

  - Receive Award Diploma for 2026
  - Present the project at the next HLCM-PN meeting
  - Be announced on UNGM


HLCM Supply Chain Network

AWARD

UN SUPPLY CHAIN AWARDS 2026

THIS DIPLOMA CERTIFIES THAT

HAVE BEEN **SHORTLISTED** FOR

THE UN SUPPLY CHAIN AWARD 2026
IN THE CATEGORY

CAPACITY DEVELOPMENT IN PROCUREMENT AND SUPPLY

Neris M. Báez García de Mazzora
Chair, HLCM Supply Chain Network

Torben Soll
Chair, Professional Development Working Group, HLCM Supply Chain Network


HLCM Supply Chain Network

AWARD

UN SUPPLY CHAIN AWARD 2026

THIS DIPLOMA CERTIFIES THAT

HAS BEEN **AWARDED**

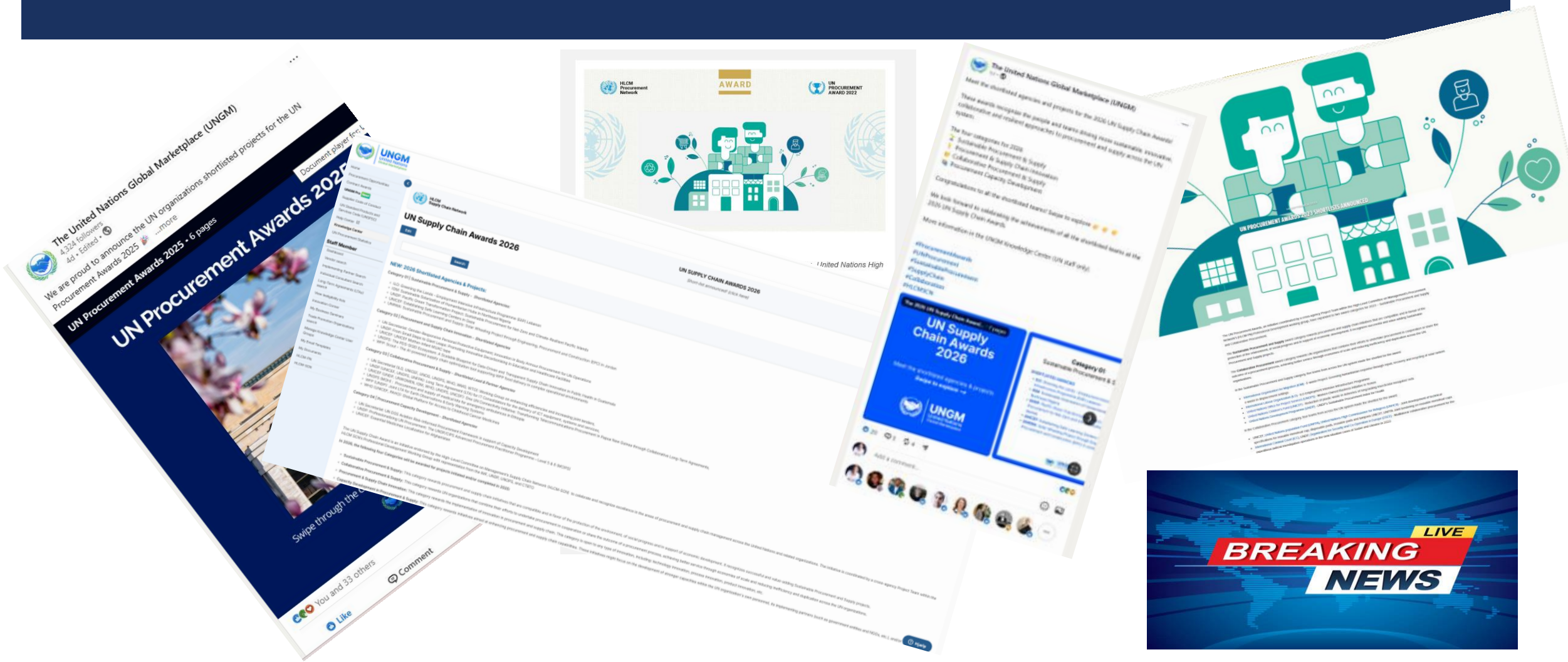
THE UN SUPPLY CHAIN AWARD 2026
IN THE CATEGORY

SUSTAINABLE PROCUREMENT AND SUPPLY

Neris M. Báez García de Mazzora
Chair, HLCM Supply Chain Network

Torben Soll
Chair, Professional Development Working Group, HLCM Supply Chain Network

OUTREACH & ANNOUNCEMENTS



UN SUPPLY CHAIN AWARDS 2026: THE SHORTLISTED PROJECTS

1. SUSTAINABLE PROCUREMENT AND SUPPLY

1. **ILO:** *Greening the Lands - Employment Intensive Infrastructure Programme (EIIP) Lebanon*
2. **IOM:** *Sustainable Solarization of Humanitarian Hubs in Northeast Nigeria*
3. **UNDP**: *Pacific Green Transformation Project: Sustainable Procurement for Net-Zero and Climate-Resilient Pacific Islands*
4. **UNICEF:** *Establishing Safe Learning Centers in Gaza*
5. **UNRWA:** *Solar Wheeling Project through Engineering, Procurement and Construction (EPC) in Jordan*

2. PROCUREMENT AND SUPPLY CHAIN INNOVATION

1. **UN Secretariat:** *Gender-Responsive Personal Protective Equipment: Innovation in Body Armour Procurement for UN Operations*
2. **UNDP:** *From Small Steps to Giant Leaps: Promoting Innovative Decarbonising in Education and Healthcare Facilities*
3. **UNICEF:** *UNICEF Mother-Infant MUAC Tape*
4. **UNOPS:** *The PDS-SIGEI Ecosystem: A Scalable Blueprint for Data-Driven and Transparent Supply Chain Innovation in Public Health in Guatemala*
5. **WFP:** *Scout - The AI-powered supply chain optimization tool supporting WFP food delivery in complex operational environments*

3. COLLABORATIVE PROCUREMENT AND SUPPLY

1. **UN Secretariat:** *Working Group on enhancing efficiencies and increasing joint tenders*
2. **UNDP:** *Long Term Agreement (LTA) for IT Consolidators for the delivery of ICT equipment, systems and services*
3. **UNICEF:** *One UN Connectivity Initiative: Transforming Telecommunications Procurement in Papua New Guinea through Collaborative Long-Term Agreements*
4. **UNOPS:** *Procurement and supply of medical kits for emergency ambulances in Ethiopia*
5. **WFP:** *Joint LTA for Earth Observations & Early Warning Systems*
6. **WHO:** *Global Platform for Access to Childhood Cancer Medicines*

4. PROCUREMENT CAPACITY DEVELOPMENT

1. **UN Secretariat:** *UN DOS Aviation Risk-Informed Procurement Framework in support of Capacity Development*
2. **UNDP:** *Professionalizing UN Procurement: The UNDP/CIPS Advanced Procurement Practitioner Programme - Level 5 & 6 (MCIPS)*
3. **UNICEF:** *Essential Medicines Localization for Afghanistan*

SUSTAINABLE PROCUREMENT AND SUPPLY
THE FIVE SHORTLISTED PROJECTS - AT A GLANCE

International Labour Organization

Greening the Lands - Employment Intensive Infrastructure Programme (EIIP) Lebanon

UNDP

Pacific Green Transformation Project: Sustainable Procurement for Net-Zero and Climate-Resilient Pacific Islands

IOM UN MIGRATION

Sustainable Solarization of Humanitarian Hubs in Northeast Nigeria

unicef for every child

Establishing Safe Learning Centers in Gaza

unrwa الاونروا

Solar Wheeling Project through Engineering, Procurement and Construction (EPC) in Jordan

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UN SUPPLY CHAIN AWARDS 2026
SUSTAINABLE PROCUREMENT & SUPPLY

International Labour Organization

Agency: International Labour Organization (ILO)

Name of the project: Greening the Lands – EIIP Lebanon

Country: Lebanon
Team members: Sasha Hatem, Tarek Jaber, Joumana Karame, Rita Aboujaoude, Patil Mardigian and EIIP Lebanon team

Partners: Green Plan / Ministry of Agriculture and Lebanon Reforestation Initiative (LRI)

International Labour Organization

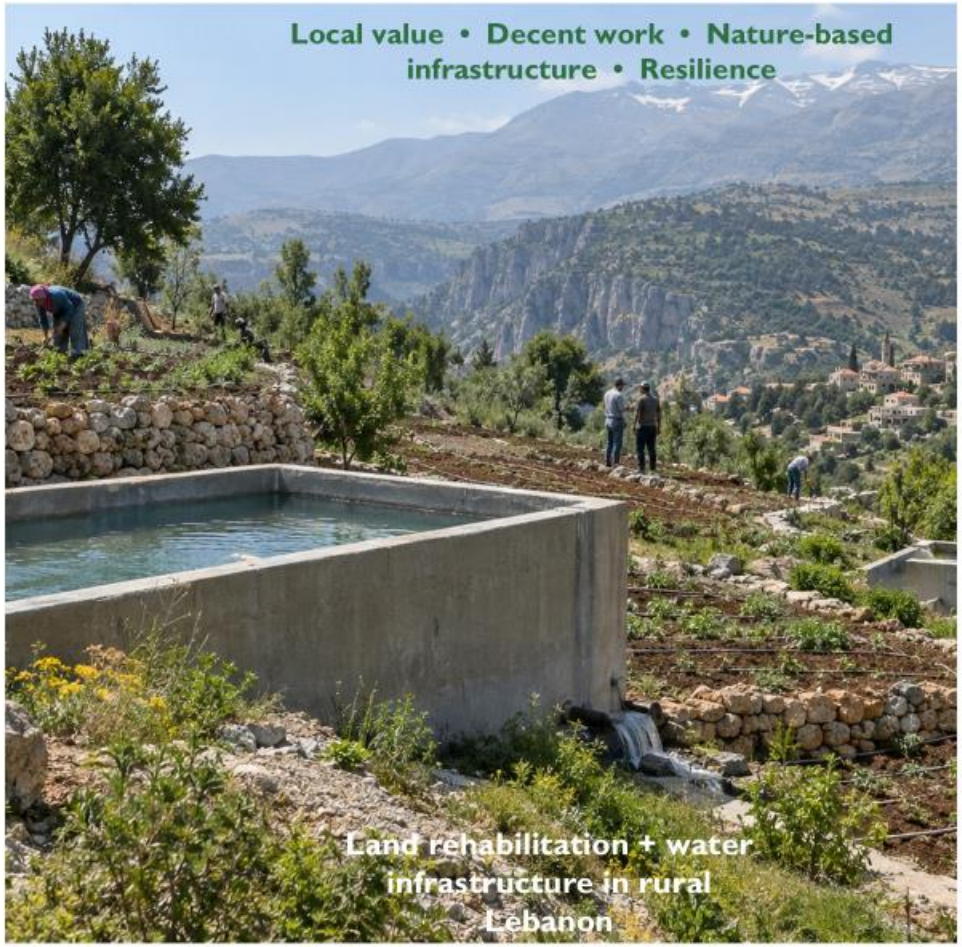
Programme Background

A local resource-based procurement model that turns infrastructure spend into local economic value, decent jobs, restored agricultural land, water climate resilience.

Greening the Lands – EIIP Lebanon applies ILO's Employment Intensive Infrastructure Programme with the Green Plan / Ministry of Agriculture and LRI to restore productive agricultural land, improve water security, and create decent jobs for vulnerable rural communities.

Procurement is not a back-office function/ it is the delivery enabling model

local contractors, local materials and labour-based methods convert infrastructure spending into local economic value, climate resilience, and inclusive livelihoods.



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ILO: GREENING THE LANDS – EIIP LEBANON

PROCUREMENT AS AN ENABLER

Sustainable procurement is embedded in the tender and contract model through local contractors, local materials, and labour-based technology.

Mandatory wage floors, OSH, ESSF, grievance mechanisms, and inclusion targets protect workers.

Market surveys, variation orders, reprogramming, and worker-protection clauses kept delivery moving through crisis.

SUSTAINABILITY

Social: decent work, wage floors, OSH, ESSF, grievance mechanism

Environmental: land restoration, water infrastructure, site-rock reuse

Economic: local contractors, local materials, labour-based technology

Partnerships: national frameworks to target beneficiaries for extended institutional ownership

BENEFITS AND RESULTS

Local value creation

2000 farms were bundled into geographic lots to keep many remote sites competitive, manageable, and supervisable.

A technical menu of standard farm solutions allowed site-level tailoring while maintaining procurement efficiency.

Monthly reporting, site supervision, and ILO–Green Plan–LRI coordination ensured quality, accountability, and measurable delivery.

SCALE AND IMPACT

Resource efficiency + adaptation

241,500 workdays • 3,300 jobs • ~ 5,000 workers ~2,000 farmers

960 reservoirs • 892,000 m² land rehabilitated

93,000 m² terracing walls • 20 km boundary walls

BEST PRACTICES & LESSONS LEARNT

Decent work safeguards

Model embedded through EIIP/ESSF guidance, wage surveys, Social Safeguards, contractor training, and worker-protection standards.

Capacity building reached 250+ contractors, workers, field supervisors, and ministry officials.

Replicable across national PWPs, UN public works, recovery, agriculture, and climate-adaptation programmes.

Implementation model showcased under EIIP Academy and South-South Technical Cooperation

Adaptive delivery under pressure



UN SUPPLY CHAIN AWARDS 2026
SUSTAINABLE PROCUREMENT & SUPPLY

Agency: International Organization for Migration (IOM) – UN Migration
Name of the project: Sustainable Solarization of Humanitarian Hubs
Country: Nigeria
Team members: IOM Nigeria, IOM Global Supply Chain Unit
IOM Environmental Sustainability Unit (HQ)

Programme Background

The project transformed 9 humanitarian hubs and 2 IOM sub-offices from diesel-dependent operations into sustainable solar-powered facilities. Prior to the intervention, the hubs consumed approximately 690,000 litres of diesel annually, generating 1,867 metric tons of CO_2 emissions. Through the installation of 1,476 kWp Solar Power Supply Systems (SPSS), the project achieved a 74% reduction in diesel consumption, a 90% reduction in CO_2 emissions, and significant operational savings while enhancing humanitarian access to over 1.3 million IDPs and vulnerable populations. The initiative directly supports SDGs 7, 9, 12 and 13



IOM: SUSTAINABLE SOLARIZATION OF HUMANITARIAN HUBS IN NORTHEAST NIGERIA

Procurement as enabler

- Implemented through a competitive Request for Proposal (RFP) process emphasizing sustainability, innovation, and value for money.
- Procurement considered environmental, social, ethical, and economic criteria.
- Included supplier prequalification based on technical experience, environmental commitment, contract performance, and after-sales support.
- Contracting a local vendor ensured a smooth implementation and maximum responsiveness during O&M phase
- Introduced performance-based procurement including remote monitoring and a O&M contractual incentives (penalties) for system downtime helped to align interests between IOM and the supplier

Challenges & Solutions

- Import delays for key equipment.
- Solution: Local sourcing through distributors.
- Security risks transporting materials to deep field locations.
- Solution: Military escorts and helicopter transport coordination.
- Limited installation capacity.
- Solution: Training and engagement of local technicians

Implementation, benefits and results

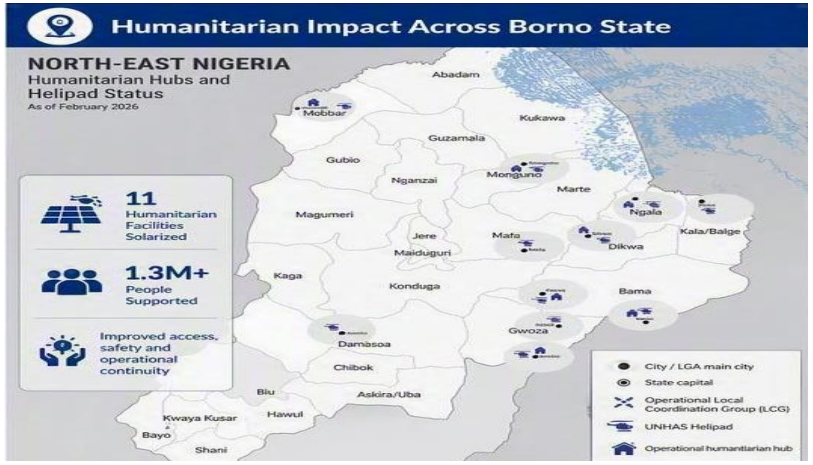
- 74% reduction in diesel consumption.
- Over 1,200 metric tons annual CO_2 reduction.
- More than 80–90% renewable energy coverage across sites, with some hubs reaching near 100%.
- Annual operational savings of approximately USD 828,000.
- Enhanced operational reliability and uninterrupted humanitarian service delivery
- Project included the up-front replacement of 543 air conditioners units with much more energy-efficient unit as well as a comprehensive energy management strategy
- Timeline for total project implementation was only 15 months, one of the fastest on record for a project of this magnitude and complexity

Best practices & lessons learned

- Data informed site-specific technical assessments, procurement, implementation, and real-time O&M monitoring throughout the project lifecycle.
- Phased installation approach minimized disruptions and improved quality assurance.
- Shift from recurring fuel procurement to long-term sustainable infrastructure investment.
- Model demonstrates how strategic procurement can deliver sustainability, operational resilience, cost savings, and humanitarian impact.
- Internal Solarization Manual and training materials have been developed to share the lessons learned
- Bringing in additional human resources (energy experts, field engineers) proved critical to project oversight and ultimate success
- and standardized approach for future IOM projects







UN SUPPLY CHAIN AWARDS 2026
SUSTAINABLE PROCUREMENT & SUPPLY

Agency: UNDP (Funded by the Government of Japan)
Project: Pacific Green Transformation Project - Sustainable Procurement for Net-Zero and Climate-Resilient Pacific Islands
Countries: Vanuatu, Papua New Guinea, Timor-Leste, Samoa
Team: UNDP Office of Procurement - CCIT (Copenhagen & Kuala Lumpur) with Country Office project managers. Focal point: Mariano Ribas

Programme Background

USD 37.5 million programme funded by Japan and delivered by UNDP (2023-2025) to end structural energy poverty across four Pacific island countries.
At least 190,000 direct and 500,000 indirect beneficiaries reached.

- **Papua New Guinea**: 1 MW solar with 2 MWh storage in Buin, Bougainville - around 30,000 people served, energy costs cut by up to 50%.
- **Vanuatu**: 3 pico-hydro systems, 63 kW and a 35 km network, giving 706 users in 26 settlements first-time 24-hour power.
- **Timor-Leste**: solar for 1,000 households, two 24/7 clinics, 15 ICT laboratories and 80% of demand at the national medical warehouse.
- **Samoa**: 76 electric and hybrid vehicles, including first-ever electric fire trucks, plus national charging infrastructure.

Aligned to SDGs 3, 4, 5, 7 and 13 and to national climate and energy targets.



Aerial view of the 1 MW Buin Solar Farm, Autonomous Region of Bougainville, Papua New Guinea.

UNDP: PACIFIC GREEN TRANSFORMATION PROJECT

Procurement as enabler

- Country-specific procurement strategies translated national priorities into fit-for-purpose renewable energy and mobility solutions.
- Vanuatu: 35 km of community-led trenching, creating paid jobs and local maintenance skills, including women.
- Samoa: supplier engagement, warranties and technician training helped open the emerging EV market.
- Papua New Guinea: solar generation and storage procured as an integrated system for a weak-grid and high-cost diesel context.
- Timor-Leste: solar solutions tailored to households and essential services, including clinics, ICT laboratories and the national medical warehouse.
- Across all four countries, procurement translated climate finance into complete, locally operable systems and public services.

Implementation, benefits and results achieved

- Phased 2023–2025 delivery from feasibility and design through procurement, commissioning and training.
- Service Delivery Agreements set clear time, quality, cost and risk targets, enabling early corrective action.
- USD 37.5 million converted into operational infrastructure within the project period.
- Results: 1 MW solar + 2 MWh storage in PNG; 63 kW hydro + 706 connections in Vanuatu; 76 EVs in Samoa; 1,000 solar homes, 15 ICT labs and two 24/7 clinics in Timor-Leste.
- Regulatory progress: renewable energy frameworks in PNG and Timor-Leste, and rules enabling renewable-energy generation and self-consumption in Samoa.

Best practices, lessons learned and self-assessment

- Combine regional ambition with locally adapted solutions.
- Procure complete systems — as shown by Samoa's electric fire truck, including sourcing, conversion and warranty support.
- Embed sustainability before award: renewable output, lifecycle cost, safeguards, gender and local capacity.
- Lessons now reflected in UNDP practice through early procurement input, handover-ready specifications and regional knowledge sharing.
- Award-winning for turning climate finance into inclusive, replicable and lasting services.



Waterfall Village, Vanuatu - a remote pico-hydro site reachable only by landing craft.



Tuanaimato charging hub, Samoa - five 60 kW DC and two 22 kW AC chargers for government EVs.



Solar systems installed for essential services in Timor-Leste.

UN SUPPLY CHAIN AWARDS 2026
SUSTAINABLE PROCUREMENT & SUPPLY

Agency: UNICEF – State of Palestine
Name of the project: Establishing Safe Learning Centers in Gaza
Country: State of Palestine – Gaza
Team members: Procurement, Construction and Education.



Programme Background

Gaza is facing an unprecedented education crisis, with widespread damage to schools, severe overcrowding, displacement, and prolonged restrictions on access to education supplies and construction materials. Against this backdrop, UNICEF launched a large-scale initiative to establish safe, inclusive and equipped learning centers for conflict-affected children.

Between 2024 and 2026, the project aims to establish at least 170 temporary and semi-permanent learning centers across Gaza, providing safe learning environments for up to 336,000 children. The programme combines adaptive procurement, sustainable resource use and cross-sector collaboration to maintain continuity of education despite severe market, access and infrastructure constraints.

UNICEF: ESTABLISHING SAFE LEARNING CENTERS IN GAZA

Procurement as enabler

In Gaza, procurement had to do more than buy, it had to solve.
UNICEF adopted an adaptive and sustainable supply chain model combining **local sourcing, approved material alternatives, phased delivery and distributed implementation** to overcome severe shortages and access constraints.
Sustainability was embedded through **recycling aid pallets into classroom furniture, reusing existing infrastructure, engaging local labour, and using resource-efficient designs** with natural ventilation and daylighting.
Procurement became a strategic enabler of continuity, resilience and sustainable delivery.

Implementation, benefits, and results achieved

From Constraints to Scale
A **phased and parallel implementation model** enabled rapid procurement, construction and operationalization across multiple locations. Existing school compounds were used to address land constraints, while WASH, furniture and learning materials were integrated into the centers.

172 learning centers established | ~263,000 children benefiting | ~336,000 expected by September 2026

The project **delivered safer, inclusive and dignified learning spaces**, strengthening education continuity, child protection, wellbeing and community resilience.

Best practices & lessons learned

Adapt. Localize. Reuse. Scale.
Early Supply engagement, flexible specifications, local capacity, community maintenance, phased delivery and pre-positioning created **a resilient and replicable model** for constrained humanitarian settings.







UN SUPPLY CHAIN AWARDS 2026
SUSTAINABLE PROCUREMENT & SUPPLY

Agency: **United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA)**
Name of the project: **UNRWA 3MW Solar Wheeling Power Plant project**
Country: **Jordan**
Team members: UNRWA/ Central Support Services Division (CSSD), Procurement Section, Vendor and Project Management; UNRWA Engineering Department; Infrastructure and Camp Improvement Program, Field teams; KfW (donor), CCG Consultants, EPC contractor; JEPCO and relevant Jordanian authorities

Program Background:
Project: Transforming recurring electricity expenditure into a long-term sustainability investment supporting 114 UNRWA major facilities and serving approximately 2.4 million Palestine refugees. Project status: Commercial Operation started on August 19, 2026.

UNRWA operates 114 major facilities in Jordan that support education, healthcare, relief and social services for approximately 2.4 million Palestine refugees. Rising electricity costs exceeding USD 2million annually created the need for a sustainable solution capable of reducing operating expenses while ensuring continuity of essential services. To address this challenge, UNRWA developed a 3MW Solar Photovoltaic Wheeling Power Plant through an innovative EPC procurement model. This project will reduce conventional energy dependence, generate long-term savings, reduce emissions and strengthen operational resilience.

The project is located on UNRWA-owned land at the Amman Training Centre, with renewable electricity wheeled through the national grid to 114 UNRWA subscriptions in North Amman, South Amman and Zarqa.

This project is expected to reduce 4,200 tons of CO2 emissions annually, generate 5.54 GWh renewable electricity per year, and deliver more than USD 31 million in projected savings over a 20-year period, while strengthening the sustainability and resilience of humanitarian operations.







3 MW SOLAR PV WHEELING - Latest milestone achieved:

1. Successful completion of testing, commissioning and trial operation on 19 Aug 2026.
2. Commercial operation approved by JEPCO effective 19 August 2026.
3. Renewable energy now covering consumption of 114 UNRWA facilities through the wheeling mechanism.
4. Additional discussions initiated with JEPCO regarding the exemption from wheeling related charges and losses fees, potentially generating further savings for UNRWA.
5. Pursuing Registration with the Royal Scientific Society in Jordan for issuance and possible sale of Renewable Energy Certificates from clean energy generated.

UNRWA: SOLAR WHEELING PROJECT THROUGH ENGINEERING, PROCUREMENT AND CONSTRUCTION (EPC) IN JORDAN

Procurement as enabler

• Strategic integration from inception: Procurement worked with Engineering and technical teams from the outset to translate the concept into a competitive, sustainable and value-focused procurement approach.
• Adapted **Engineering, Procurement and Construction (EPC)** model: EPC contract created single-point accountability for design, supply, construction, testing and commissioning, plus 3 years Operations and Maintenance, backed by performance guarantees, warranties and liquidated damages.
• Competition and BVFM: An open international two-envelope RFP applied a 70% technical / 30% financial evaluation, focusing on lifecycle value rather than lowest initial price.
• Sustainability embedded in delivery: Environmental and Social Management Plan (ESMP), **Health, Safety and Environment (**HSE), stakeholder engagement, grievance mechanisms, local participation and staff training were incorporated into the contractual requirements.
• Procurement responded to market evidence: When the first tender produced only 1/5 technically compliant bids, Procurement reviewed the market response, refined the approach, secured donor clearance and retendered, resulting in 9 bids and stronger competition. This resulted in 34% in savings from the original estimation.

Implementation, benefits, and results achieved

• Testing and commissioning completed; JEPCO switched on the system on 19 August 2026.
• Commercial operation was exceptionally recognized as effective from 19 August 2026, allowing 114 UNRWA electricity subscriptions to benefit immediately.
• 3 MW Solar PV | 5.54 GWh expected annual generation.
• USD 2.2M expected annual savings >USD 31M projected 20-year savings 2.5-year expected payback.
• Reduction of 4,200 tons CO_2 emission expected annually.
• 34% below original estimate; 2% negotiation saving (USD 49,041).
• Local labor/sourcing, staff training and knowledge transfer incorporated.
• **HSE** observations corrected and closed; zero lost-time injuries reported.
• Community/tree concerns addressed through design and authority coordination, with commitment to plant double the affected trees.

Best practices, lessons learned, and final self-assessment

Best practices: Early procurement–engineering integration; market-responsive retendering; lifecycle BVFM; performance-based contracting; single EPC accountability; contractual sustainability; local participation; knowledge transfer.
Lessons learned: Listen to the market and adapt. Map legal and regulatory issues early. Make environmental and social commitments measurable and contractual. Treat community concerns as part of delivery.
Replicability:
EPC + lifecycle evaluation + 70/30 weighting + performance guarantees + ESMP + local participation + staff capacity building + wheeling/regulatory coordination.
Self-assessment: The project shows how procurement can move beyond compliance to create financial, environmental, operational and humanitarian value. The approach is informing further solar energy initiatives within UNRWA.

Video: Link







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SUSTAINABLE PROCUREMENT AND SUPPLY

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SUSTAINABLE PROCUREMENT AND SUPPLY

Neris M. Báez García de Mazzora

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Chair, HLCM Supply Chain Network

Torben Soll

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Chair, Professional Development Working Group, HLCM Supply Chain Network



UN SUPPLY CHAIN AWARDS 2026

CONGRATULATIONS TO…. UNRWA!

Agency: **United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA)**
Name of the project: **UNRWA 3MW Solar Wheeling Power Plant project**
Country: **Jordan**
Team members: UNRWA/ Central Support Services Division (CSSD), Procurement Section, Vendor and Project Management; UNRWA Engineering Department; Infrastructure and Camp Improvement Program, Field teams; KfW (donor), CCG Consultants, EPC contractor; JEPCO and relevant Jordanian authorities



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UN SUPPLY CHAIN AWARDS *WINNER* 2026

CONGRATULATIONS TO…. UNRWA!



UN SUPPLY CHAIN AWARDS *WINNER* 2026

PROCUREMENT AND SUPPLY CHAIN INNOVATION
THE FIVE SHORTLISTED PROJECTS – AT A GLANCE

From Small Steps to Giant Leaps: Promoting Innovative Decarbonising in Education and Healthcare Facilities

Scout - The AI-powered supply chain optimization tool supporting WFP food delivery in complex operational environments

UNICEF Mother-Infant MUAC Tape

The PDS-SIGEI Ecosystem: A Scalable Blueprint for Data-Driven and Transparent Supply Chain Innovation in Public Health in Guatemala

Gender-Responsive Personal Protective Equipment: Innovation in Body Armour Procurement for UN Operations

UN SUPPLY CHAIN AWARDS 2026
PROCUREMENT & SUPPLY CHAIN INNOVATION

Agency: UN Secretariat

Name of the project: Gender-Responsive Personal Protective Equipment: Innovation in Body Armour Procurement for UN Operations

Country: Developed at UN Headquarters, NY, USA – Global Application

Team members: General Supply Unit (LD/OSCM/DOS) - Security Equipment and Systems Core Category



Programme Background

A global system contract for mission-critical body armour and personal protective equipment, replacing "unisex" equipment historically designed around male body profiles and procured for convenience but also at a lower cost. Requirements were built through early market engagement at the Enforce-Tac defence industry fair, funded through the Elsie Initiative partnership, and validated with field missions, DSS technical experts and an Organization-wide client survey.

The procurement solution sets a new standard for body armour through lighter, next-generation ballistic systems, deployment-ready assembled kits that deliver economies of scale, and gender-responsive designs that better support a diverse workforce.

SDG 5 Gender Equality
'Unisex' eliminated; procurement rebalanced towards workforce parity.

SDG 12 Responsible Consumption & Production
Lifespan doubled, cutting replenishment and disposal.

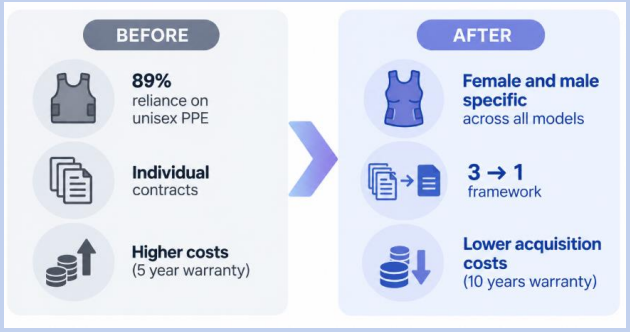
SDG 16 Peace, Justice & Strong Institutions
Fit-for-purpose protection in high-risk environments.

1

UN SECRETARIAT: GENDER-RESPONSIVE PERSONAL PROTECTIVE EQUIPMENT: INNOVATION IN BODY ARMOUR PROCUREMENT FOR UN OPERATIONS

Procurement as enabler

- Routine sourcing turned into a strategic, user-centered innovation
- Three contracts unified into one global framework
- Market research funded through the Elsie Initiative partnership (Canadian funds)
- Requirements built together with missions, DSS experts and end users
- Incorporated deployment-ready assembled kits
- SOR adapted to serve clients beyond the Secretariat
- Advocated for the inclusion female vests in the Strategic Deployment Stock



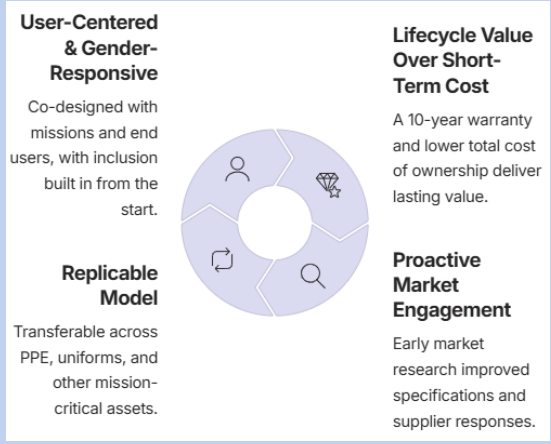
Implementation, benefits, and results achieved

- **Price parity** achieved for female PPE despite market premiums
- Unisex designs eliminated across all models
- **SDS female specific stock** raised from 0% to 30%
- **Lower acquisition** cost with a 10-year warranty
- ~50% replenishment **cycle reduction**
- ~50% less warehouse **processing time** via assembled kits
- Expanded **size range** from 94cm to 164cm, covering all types of bodies
- Multiple duty stations served **worldwide**

Headline results

PRODUCT LIFE	SDS FEMALE	VEST WEIGHT
5 → 10 years	0 → 30% of stock	4.5 → 2.5 kg
x2	+30%	44% lighter

Best practices, lessons learned, and final self-assessment



Key lessons

Procurement drives organizational change — not just cost savings.

Inclusivity and lifecycle value belong in every technical requirement.

UN SUPPLY CHAIN AWARDS 2026
PROCUREMENT & SUPPLY CHAIN INNOVATION

Agency: UNDP
Name of the project: "From Small Steps to Giant Leaps": Decarbonising Education and Healthcare Facilities
Country: Uzbekistan
Team members: Sukhrob Mukhsinov and Jasur Muminov





Project background

UNDP supported Uzbekistan's transition toward a low-carbon economy by demonstrating innovative, energy-efficient solutions in five public facilities in Sirdarya Region. The initiative introduced a forward-looking procurement approach for the Uzbekistan context, combining performance-based specifications, international competitive sourcing, life-cycle costing, and value-for-money principles. This enabled the introduction of advanced heat pumps and climate-friendly R290 cooling technologies while creating a practical, replicable model for sustainable public infrastructure procurement.

UNDP: FROM SMALL STEPS TO GIANT LEAPS: DECARBONISING EDUCATION AND HEALTHCARE FACILITIES

Procurement as enabler

Procurement was a key enabler of the project's success, translating climate objectives into practical, measurable results. Performance-based specifications, life-cycle costing, and international competitive sourcing enabled UNDP to procure advanced heat pumps and R290 cooling technologies while ensuring value for money. Challenges such as limited local availability and supplier familiarity with the technologies were addressed through market research, clear technical requirements, competitive bidding, and close coordination with technical experts and suppliers.



Implementation, benefits & results

The procurement was implemented within the project's one-year timeline, with competitive tenders, technical evaluation, delivery, installation, commissioning, and site-based quality checks. As a result, 8 heat pumps and 38 R290 air-conditioning units were installed across 5 public facilities, directly benefiting 13,500 people. The interventions are expected to reduce approximately 482.3 tonnes of CO_2 annually, eliminate 175 tonnes of coal use, improve thermal comfort and service reliability, and demonstrate long-term value through lower operating costs.



Best practices, & lessons learned

Key lessons included early collaboration between procurement, technical teams, and end users, supported by strong market research and performance-based specifications. The project demonstrated that life-cycle costing and value-for-money approaches can successfully introduce innovative technologies while delivering measurable environmental, economic, and social benefits with strong replication potential.



UN SUPPLY CHAIN AWARDS 2026
PROCUREMENT & SUPPLY CHAIN INNOVATION



The Mother-Infant MUAC Tape

Closing a critical malnutrition screening gap for infants under 6 months as well as their mothers

Team members: Louise Enevoldsen and Kirrily De Polnay

Background

- **10 million infants under 6 months are at risk of malnutrition and poor growth globally:** Until 2025, mid-upper arm circumference (MUAC) tapes were designed to screen children over 6 months only, leaving vulnerable infants at risk.
- **The new UNICEF mother–infant MUAC tape changes this:** It is a simple, game-changing tool enabling simultaneous screening of infants and mothers that is usable in emergencies and low-resource settings.





UNICEF: THE MOTHER-INFANT MUAC TAPE



Procurement as enabler

- **From guidance to product:** Translated WHO guidance into product specifications
- **Co-created with global nutrition partners**
- **Adapted to country needs:** Two maternal cut-offs (21 cm and 23 cm)
- **Built for scale:** Demand aggregation, LTAs and safety stock enable affordability and rapid response

Implementation, benefits and results

- **Dual supply model**
  - Direct supplier shipments for routine needs
  - UNICEF safety stock for rapid emergency response
- **Expanded screening coverage:** Includes mothers and infants under 6 months
- **Simple and scalable:** Low-cost, low-volume, and air-freight friendly

Best practices and lessons learned

- **Procurement can bridge policy, innovation and frontline delivery across the UN system**
  - Integrate procurement early so innovations are manufacturable and scalable
  - User-centered co-creation accelerates operational acceptance
  - Apply flexible specifications where feasible
- **Impact:** Closes a critical nutrition gap, improving equity, early detection and life-saving intervention

14
countries piloted
across Africa, Asia and Latin America

2.67M
tapes procured
since Q4 2025 launch

USD 1.17
per pack of 50
reusable tapes

UN SUPPLY CHAIN AWARDS 2026
PROCUREMENT & SUPPLY CHAIN INNOVATION

Agency: UNOPS
Name of the project: The PDS-SIGEI Ecosystem: A Scalable Blueprint for Data-Driven and Transparent Supply Chain Innovation in Public Health
Country: Guatemala
Team members: Erick Quan, Juan Carlos Moreno, Darlin Arias, Aracely Lazo, Nestor Fock

Programme Background

- Guatemala's health system faced severe supply disruptions, stockouts, and high integrity risks due to a fragmented model where 76 decentralized entities operated with inconsistent standards.
- A strategic MSPAS-UNOPS agreement to stabilize a healthcare network serving guatemalan citizens through transparent, rules-based procurement.
- Tangible contribution to SDG 3 (Good Health and Well-being), SDG 12 (Sustainable Procurement), SDG 16 (Transparent Institutions), and SDG 17 (Partnerships).



UNOPS: THE PDS-SIGEI ECOSYSTEM: A SCALABLE BLUEPRINT FOR DATA-DRIVEN AND TRANSPARENT SUPPLY CHAIN INNOVATION IN PUBLIC HEALTH IN GUATEMALA

Procurement as enabler

The implementation replaced a fragmented, manual model with a fully digitized, data-driven ecosystem that reinforces efficiency, accountability, and transparency in the management of public resources.
At the core of this transformation is a custom digital ecosystem that enabled real-time oversight, automated audit-ready reporting, and precision in POs, receipts, and payment requests. Deployed in record time (2 months preparation, 5 months execution support)

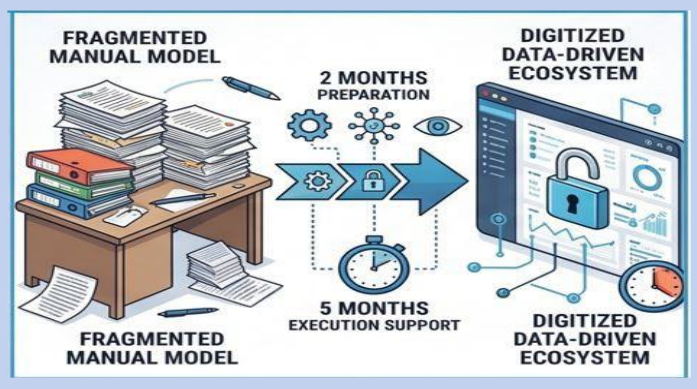
Implementation, benefits & results

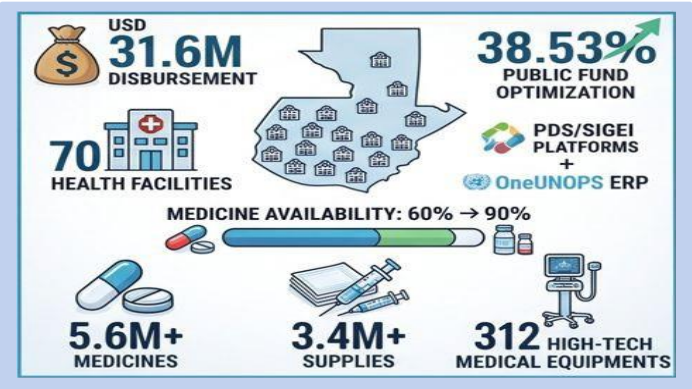
With the help of the system, the project canalized an initial USD 31.6M disbursement to complete full supply cycles across 70 health facilities nationwide by integrating custom PDS/SIGEI platforms with OneUNOPS ERP, driving a 38.53% public fund optimization and surging medicine availability from 60% to 90%. Delivering:

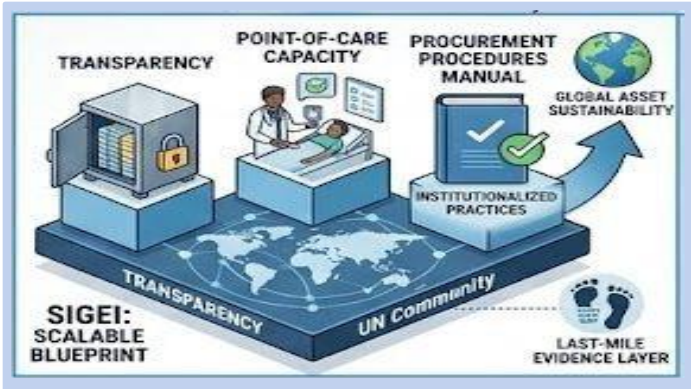
- 5.6M+ medicines,
- 3.4M+ supplies,
- 312 high-tech medical equipments

Best practices & lessons learned

The project proved that in high-risk environments, transparency must be engineered directly into digital systems rather than left to discretion, while focusing on supply chain excellence to point-of-care capacity assessment. These best practices are now institutionalized through an updated Procurement Procedures Manual. Serving as a scalable blueprint for the UN community, the SIGEI ecosystem complements global ERPs by adding a "last-mile" evidence layer for long-term asset sustainability.







UN SUPPLY CHAIN AWARDS 2026
PROCUREMENT & SUPPLY CHAIN INNOVATION

Agency: UN World Food Programme (WFP)
Project: Scout, supply chain optimization & decision support
Countries: Burkina Faso, Niger, Nigeria, Chad, Sudan + 14 other country offices in the West and Central Africa Region
Team: workstream lead, project manager, technical lead, 3 developers

Programme Background

The challenge: fragmented data, volatile markets, long planning cycles and reactive purchasing raise costs and put food pipelines at risk.

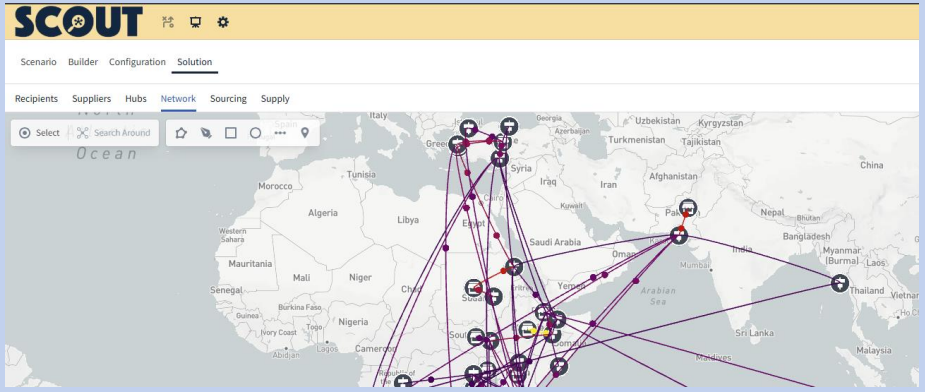
Scout: an AI-powered, integrated supply chain optimization and decision-support tool that consolidates procurement, logistics, demand and market data into one planning engine behind WFP's Global Commodity Management Facility (GCMF), which sourced 51% of food volumes over the past four years.

Demand plan + market intelligence → **SCOUT optimization engine** what, when and where to source & preposition → Optimized rolling 18-month supply plan → Food delivered on time, at lowest total landed cost

From reactive, siloed purchasing to forward-looking, end-to-end planning.

SDG 2 Zero Hunger · SDG 12 Responsible Consumption & Production





Scout decision-support interface: demand, sourcing origins, corridors and delivery nodes in a single view.

WFP: SCOUT, SUPPLY CHAIN OPTIMIZATION & DECISION SUPPORT

Procurement as enabler

- Market intelligence and sourcing rules built into every plan: harvest windows, supplier capacity, lead times, eligible origins.
- Rolling 18-month projections give buyers forward visibility and earlier, stronger supplier engagement.
- Origins and corridors chosen on total landed cost, not unit price.

GCMF AT SCALE 2025

804,000 mt · USD 474 million

50+ Country Offices supplied

51% of WFP food volumes sourced over the past four years

Implementation, benefits, and results achieved

USD 4.7M
cost savings delivered in 2025

~10%
lower total landed cost, local and regional procurement, West Africa

335,000
additional beneficiaries reached in West Africa

<24h
planning cycle, down from 10–14 days (>90% faster)

Best practices, lessons learned, and final self-assessment

- Data standardization and governance are the foundation for advanced analytics.
- Cross-functional ownership across procurement, planning, logistics and programme.
- Pilot-first, iterative rollout built trust and adoption before scale.
- Scaling to other regions: a transferable model for UN organizations running multi-country supply chains.

Scout turns advanced analytics and cross-functional collaboration into measurable procurement efficiencies and more people reached.

The journey to scale



What drove the savings

- Purchasing aligned with harvest periods, capturing lower seasonal prices
- Optimization of sourcing origins and supply routes
- Demand planning synchronized with procurement execution

Where the impact landed *West Africa region, 2025*

Burkina Faso | **Niger** | **Nigeria**

Chad | **Sudan**

More food delivered within existing budgets, more consistently and on time.

THE UN SUPPLY CHAIN AWARDS WINNER – 2026
PROCUREMENT AND SUPPLY CHAIN INNOVATION

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AWARD 2026

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IN THE CATEGORY

PROCUREMENT AND SUPPLY CHAIN INNOVATION

Neris M. Báez García de Mazzora

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Chair, HLCM Supply Chain Network

Torben Soll

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UN SUPPLY CHAIN AWARDS 2026

CONGRATULATIONS TO…. UNOPS!

Agency: UNOPS
Name of the project:The PDS-SIGEI Ecosystem: A Scalable Blueprint for Data-Driven and Transparent Supply Chain Innovation in Public Health in Guatemala
Country: Guatemala
Team members: Erick Quan, Juan Carlos Moreno, Darlin Arias, Aracely Lazo, Nestor Fock



UNOPS

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AWARDS *WINNER* 2026

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COLLABORATIVE PROCUREMENT AND SUPPLY
THE SIX SHORTLISTED PROJECTS – AT A GLANCE

Long Term Agreement (LTA) for IT Consolidators for the delivery of ICT equipment, systems and services

One UN Connectivity Initiative: Transforming Telecommunications Procurement in Papua New Guinea through Collaborative Long-Term Agreements

Working Group on enhancing efficiencies and increasing joint tenders

Joint LTA for Earth Observations & Early Warning Systems

Procurement and supply of medical kits for emergency ambulances in Ethiopia

Global Platform for Access to Childhood Cancer Medicines

UN SUPPLY CHAIN AWARDS 2026

COLLABORATIVE PROCUREMENT & SUPPLY

Agency: UN Secretariat Office in Geneva (UNOG)
Name of the project: Working Group on Enhancing Efficiencies and Increasing Joint Tenders
Country: Switzerland
Team members: CPAG Secretariat (UNOG) — Yanmei Duan, Wacim Hadjidj, Stephen Farrell
Chair: Claudia Melani (UNICEF)
Participants: ILO, UNICEF, UNOG, UNOPS, WHO, WMO, WTO

Programme Background

- Collaborative procurement already delivered value, but remained ad hoc, person-dependent and late-stage
- **Recurring barriers:** limited visibility of upcoming requirements, misaligned planning timelines, capacity constraints, fragmented LTAs, uncoordinated contract management
- **Response:** a full-lifecycle operating model — joint planning, joint tendering support, joint contract management
- **Mar–Dec 2025:** 10+ Working Group sessions; surveys of all 20 CPAG members; recommendations approved by all members in December 2025
- **Six priority cooperation categories** identified; alert mechanism agreed to capture joint tender opportunities
- **Expected benefits:** reduced duplication, aggregated demand, stronger negotiation leverage, consistent supplier management

Team Members



Yanmei Duan
UNOG



Wacim Hadjidj
UNOG



Stephen Farrell
UNOG



Claudia Melani
Chair (UNICEF)

Working Group Members

ILO
unicef
UNITED NATIONS GENEVA
UNOPS
World Health Organization
WORLD TRADE ORGANIZATION
WMO

UN SECRETARIAT: WORKING GROUP ON ENHANCING EFFICIENCIES AND INCREASING JOINT TENDERS

Procurement as enabler

- **Full-lifecycle model:** joint planning → tendering → contract management, reversing the last-minute tradition
- **Joint planning:** share non-sensitive plans; agree lead agencies and timelines early
- **Joint tender toolkit:** common templates, workflows, quick guides, case studies
- **Joint contract management framework:** joint performance reviews, shared usage data
- **Challenges → solutions:** capacity, confidentiality, timelines → partial data sharing, early technical engagement, alert mechanism

Implementation, benefits & results

- **Mar 2025:** Working Group established with 7 organizations engaged, all 20 CPAG members consulted
- **Dec 2025:** recommendations approved by all members including joint planning process, joint tender toolkit, and joint contract management framework
- **Survey:** 14 of 20 members joined tenders in the past 3 years; 9 of 14 joined evaluations
- **Impact:** shift from opportunistic collaboration to a repeatable operating model

Best practices & lessons learned

- Start **before the tender is drafted**: early visibility of procurement plans
- Structured but **light governance**: alert mechanism for six priority categories
- Collaboration **continues after award** via joint contract management
- **Scalable and replicable:** no central authority needed
- **Award-worthy:** conditions created for many more joint tenders

A FULL-LIFECYCLE MODEL



RESULTS IN NUMBERS

20 CPAG members surveyed	**14 / 20** joined tenders in past 3 years
9 / 14 joined tender evaluations	**6** priority cooperation categories

UN SUPPLY CHAIN AWARDS 2026
COLLABORATIVE PROCUREMENT & SUPPLY

Agency/Team: UNDP – Office of Procurement, Governance Team (OPGT) – Copenhagen (Partners: UNICEF, UNOPS, UNFPA)

Name of the Project: Long term agreement (ITA) with ICT consolidators, for the delivery of ICT equipment, systems and services

Country: Global and Multi-Agency



LTA includes 5 product categories (Lots):

Lot 1: Networking and datacenter equipment, incl. accessories and replacement parts.
Lot 2: Desktop/Laptop/Tablet computers, Smartphones (w/o subscription), Monitors & accessories.
Lot 3: TV/LCD panel, camera & conference service equipment.
Lot 4: Printers, Scanners and accessories.
Lot 5: Off the shelf Software and Cloud solutions.
+ Auxiliary services (installation, maintenance, QA, support, extended warranty, freight services).

Background:

2020: UN HLCM-PN requested UNDP OP's to support implementing our model of ICT LTAs for UN Collaborative Procurement initiative.

2021-25: LTAs signed with 4 ICT Consolidators for 3 years (+2-year extension):

- Joint effort by UN Agencies led by UNDP with UNICEF and UNFPA.
- UNDP conducted procurement process and leads LTA management.
- LTA available to all UN Agencies.
- UNDP extended LTA (2024-25) introducing new SUSTAINABILITY criteria

2025: As per positive LTA performance, UNDP COs and Agencies feedback, UNDP in collaboration with UNICEF, UNOPS and UNFPA conducted new process and established new LTAs 2026-2030, incorporating also cloud services and renewed technologies.



12 RESPONSIBLE CONSUMPTION AND PRODUCTION

17 PARTNERSHIPS FOR THE GOALS

UNDP: LONG TERM AGREEMENT (LTA) FOR IT CONSOLIDATORS FOR THE DELIVERY OF ICT EQUIPMENT, SYSTEMS AND SERVICES

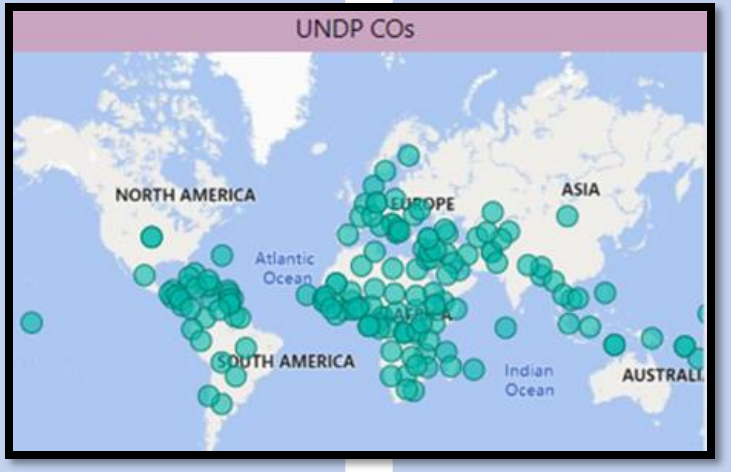
Procurement as enabler

The LTA proved to be an efficient and cost-saving tool across UN Organizations operating at a global level / in a decentralized manner.
It facilitates effective and timely implementation of Projects with ICT procurement component in a broad range of support areas worldwide.

KEY SUCCESS FACTORS

- UN Demand aggregation, best conditions
- Economies-of-scale, enhanced Quality Assurance and Service
- Secondary-bidding mechanism further ensuring Best Value for Money
- Flexibility as per focus on product categories
- Accelerated process and delivery
- Collaborative contract management

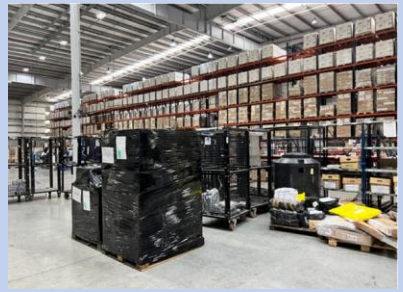
MAIN CHALLENGE: Ensuring LTA agreed setup and rules are followed. This is addressed through comprehensive SOPs and interactive LTA Working Group.



Best practices & lessons learned

- Clear Standard Operating Procedures.
- Effective contract management mechanisms: regular meetings with LTA holders, Inter-Agency WG, KPIs, tailor-made statistics dashboard (online Power BI).
- OPGT designated focal points.
- ICT guidance note on sustainable procurement (WIP).

The LTA proved optimal to advance UN harmonization in ICT procurement, and effectively introduce sustainability criteria.



UN SUPPLY CHAIN AWARDS 2026
COLLABORATIVE PROCUREMENT & SUPPLY

Agencies: UNICEF, UNDP, UN WOMAN, IOM, WHO, UNOPS, UNCDF
Name of the project: One UN Connectivity Initiative
Country: Papua New Guinea
Team members: Antonio, Parkop, Ugyen, Francis



Programme Background

The challenge: Papua New Guinea's geographic dispersion and infrastructure constraints make reliable connectivity essential for programme delivery, operational coordination and engagement with partners. Yet telecommunications services were traditionally procured through fragmented agency arrangements, resulting in:
- Inconsistent service quality - Higher costs - Operational disruptions - Limited scalability - Increased vendor-management complexity.

The opportunity: Rapid advances in mobile and internet technologies created an opportunity to consolidate UN demand and modernize connectivity services across agencies.

The ambition: One unified, cost-effective and scalable connectivity framework for the UN in PNG.

UNICEF: ONE UN CONNECTIVITY INITIATIVE

Procurement as enabler

7 UN agencies • 1 joint procurement • 2 providers

- **Aggregated demand strengthened** negotiating power, value for money and service quality.
- Joint TOR and technical evaluation aligned diverse agency requirements.
- **Dual-provider model** built resilience and reduced dependency risk.
- Procurement shifted from a transactional function to a **strategic enabler of continuity and digital transformation**.



Implementation, benefits & results

Four months • No delays • Measurable impact

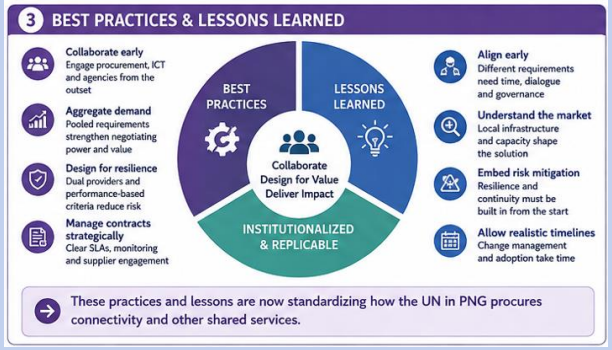
- **Mar 2025:** Joint ToR & LRPS → **Apr:** Technical evaluation → **May:** Financial evaluation → **Jun:** CRC approval & award.
- **USD 442,637 savings in 2025**
  — Internet: USD 180,992 | Mobile: USD 261,645
- **USD 357,870 projected savings, 2026–2028**
- Improved connectivity through **fibre, microwave redundancy, 4G/5G, nationwide coverage and 24/7 support**.
- Enabled stronger programme execution, including **96% RR and 91% OR utilization**.



Best practices & lessons learned

Collaborate early • Design for resilience • Buy for value

- Engage the UN Agencies **from the outset**.
- Use **local market/infrastructure analysis** to shape requirements.
- Build resilience into procurement through **dual sourcing and performance-based criteria**.
- Harmonize requirements while retaining flexibility for agency needs.
- Strong contract management, SLAs and supplier engagement are essential to **sustain benefits**.



UN SUPPLY CHAIN AWARDS 2026
COLLABORATIVE PROCUREMENT & SUPPLY

Agency: UNOPS

Project: MoH Procurement & Supply of Medical Kits for Emergency Ambulances

Country: Ethiopia

Team: UNOPS HAMCO Procurement & Project Teams + MoH Procurement Executive & Medical Device Management team

UNOPS + MoH Ethiopia

Programme Background

Critical gap: A significant number of ambulances were underutilized because essential medical equipment was unavailable.

US$5M World Bank-financed initiative: MoH and UNOPS partnered to procure **144,044** units of medical equipment to equip ambulances for effective emergency-care services.

Comprehensive solution: Equipment covered trauma stabilization, maternal and neonatal care, airway and ventilation, oxygen delivery, diagnostics, patient transport, infection prevention and sterilization

Collaborative procurement: MoH provided clinical requirements and national priorities; UNOPS brought global sourcing, procurement and supply-chain expertise.

Impact: The partnership unlocked existing ambulance capacity, transforming underutilized assets to functioning emergency-care platforms

SAMPLE MEDICAL EQUIPMENT PROCURED


Suction Machine (with tubing)


Oxygen Concentrator


Oxygen Cylinder


Spine Board


Wheelchair


Steam Sterilizer


Stethoscope


Sphygmomanometer


Stretcher


Cervical Collars


First Aid & Trauma Gear


Bag-Valve-Mask

UNOPS: PROCUREMENT AND SUPPLY OF MEDICAL KITS FOR EMERGENCY AMBULANCES IN ETHIOPIA

Procurement as enabler

Joint needs definition & strategic sourcing: MoH–UNOPS jointly defined requirements and mapped them against UN agency LTAs.

Shared execution & risk management: A joint Responsibility Matrix, shared risk management and a 5% contingency aligned procurement-to-delivery.

Strategic sourcing: LTA mapping and secondary bidding accelerated sourcing while maintaining UN quality standards.

Implementation, benefits & results

Accelerated implementation: Early supplier engagement and secondary bidding enabled rapid PO issuance upon receipt of funds.

12-month delivery: All items reached partner-designated final delivery locations within the implementation period.

Comprehensive emergency care: Equipment supported trauma, maternal/newborn, airway & oxygen, diagnostics, wound care and infection prevention.

Delivery at scale: 75 medical items | 144,044 units delivered to equip underutilized ambulances.

Complex delivery managed: 33 procurement processes executed and 29 international shipments coordinated.

Best practices & lessons learned

Optimize before buying new: Re-equipping underutilized ambulances unlocked existing assets and avoided higher replacement costs.

Co-design improves outcomes: Joint needs identification strengthened technical fit, ownership and speed.

LTAs accelerate procurement: Existing UN agency LTAs enabled early market engagement and faster sourcing.

Volume drives Value for Money: High-volume procurement secured discounted LTA pricing.

COLLABORATIVE PROCUREMENT MODEL



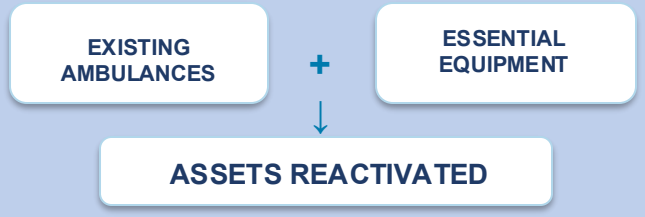
AMBULANCES EQUIPPED

DELIVERY RESULTS - 144,044 units

65,100 Wound Care & Bleeding	**10,124** Infection Prevention
11,532 Trauma & Transport	**9,672** Maternal & Newborn
43,152 Airway, Breathing & Oxygen	**4,464** Diagnostics & Assessment

EQUIPPING AMBULANCES FOR EMERGENCY CARE

VALUE FOR MONEY LESSON



LOWER COST • FASTER IMPACT • BETTER VALUE

UN SUPPLY CHAIN AWARDS 2026
COLLABORATIVE PROCUREMENT & SUPPLY

Agencies: WFP & UNDP

Project: Joint UNDP-WFP Long-Term Agreements for Earth Observations & Early Warning Systems

Focal points: Jesse Mason, Sonia Tardajos, Abdel-Lathif Younous

Procurement designed around a mission

UNDP and WFP jointly developed LTAs for meteorological and early warning equipment and services, creating an unique structured service that country offices use to access high-quality weather and climate observation solutions, reducing duplication across agencies, and accelerate delivery in countries where stronger early warning systems can save lives and livelihoods.



WFP: JOINT LTA UNDP/WFP EARTH OBSERVATIONS & EARLY WARNING SYSTEMS.

Procurement as enabler

UNDP and WFP combined procurement and technical expertise to address a fragmented specialist market and repeated country-level processes. Shared specifications, international competition and pre-qualified suppliers across 12 technical lots created a consistent route for country offices to select solutions suited to their needs.

Implementation, benefits & results

The joint approach is translating into action across SOFF countries including procurement for upper-air and surface observation systems, and maintenance to restore international data transmission from SOFF-supported stations in Chad, Ethiopia, Fiji and Mozambique. The same mechanism is now positioned to support investments in other SOFF countries.

Best practices & lessons learned

Success came from integrating technical and procurement expertise from the outset. Joint planning built stronger specifications, wider competition and a reusable model that can be adapted to other specialized UN procurement needs. Most importantly, standards, suppliers, and maintenance is consolidated across our joint SOFF and climate portfolios.







UN SUPPLY CHAIN AWARDS 2026
COLLABORATIVE PROCUREMENT & SUPPLY

Project: Global Platform for Access to Childhood Cancer Medicines

Agencies: WHO, UNICEF, PAHO
Country: N/A (global scope)
Team members: 22 colleagues*, including: Santiago Millan (WHO), Caroline Kiyiika (UNICEF), Martha Suazo (PAHO)

Overview

- 400,000 children develop cancer annually; survival in LMICs remains below 30%
- Access barriers include medicine shortages, fragmented procurement, high prices, and weak supply systems, leading to frequent stock outs and unreliable provision
- Global Platform established by WHO and St. Jude Children's Research Hospital, with UNICEF and PAHO as strategic partners and procurement agencies
- Provides quality-assured childhood cancer medicines through a coordinated global supply chain, with a clear sustainability pathway for countries
- Currently supports 12 countries, with 8 additional from 2027
- Advances SDGs 3.2, 3.4, 3.8 and 17 through improved access and partnerships
- First global market shaping strategy on childhood cancer medicines published



Ana Stratan, pharmacist at the Institute of Oncology in Chisinau, Republic of Moldova, verifies the first shipment of medicines supplied through the Global Platform for Access to Childhood Cancer Medicines. March 2026. © WHO / Schimbator Studio

* **WHO:** Santiago Millan, Alessio Mola, Terence Fusire, Anjali Srivastava, Eric Rucogoza, Araceli Morales, Sue Henshall, Joyce Du Lassort, Thesandree Padayachee; **UNICEF:** Caroline Kiyiika, Alexandre Costa, Dorcas Noertoft, Hedy Ip, Fady Mansour, Mary Atieno Ojoo, Francisco Blanco; **PAHO:** Martha Suazo, Liliana Vasquez, Manuel Lavayen, Christopher Lim, Pablo Alcocer, Jordi Balleste

WHO: GLOBAL PLATFORM FOR ACCESS TO CHILDHOOD CANCER MEDICINES

Procurement as enabler

- Established a pooled procurement mechanism
- Joint forecasting and planning reduced shortages and delays
- Demand consolidation increased purchasing power across countries
- LTAs strengthened supply security and predictability
- Improved affordability and access to quality-assured cancer medicines

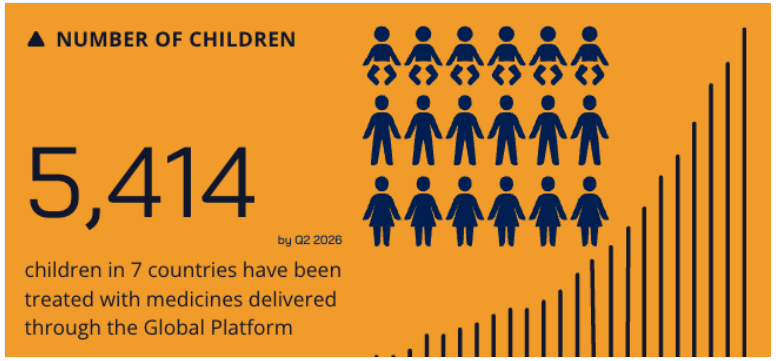
Implementation, benefits & results

- Integrated forecasting, procurement and supply planning
- Real-time supply chain visibility improved coordination and decision-making
- 1.7 million units of cancer medicines delivered, reaching 5,400 children in 31 facilities
- More than 4,000 children reached through participating countries and treatment centres
- Strengthened national capacity for supply chain management and clinical practices

Best practices & lessons learned

- Strong partnership between WHO, UNICEF, PAHO and St. Jude was critical to success
- Pooled demand and shared data improved efficiency and supply reliability
- Continuous learning and adaptation helped address country and market challenges
- Market shaping strategy essential to achieve a healthier market, through further alignment of supply and demand







THE UN SUPPLY CHAIN AWARDS WINNER – 2026
COLLABORATIVE PROCUREMENT AND SUPPLY

HLCM
Supply Chain
Network

AWARD

UN SUPPLY CHAIN
AWARD 2026

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IN THE CATEGORY

COLLABORATIVE PROCUREMENT AND SUPPLY

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Chair, HLCM Supply Chain Network

Torben Soll

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Chair, Professional Development Working Group, HLCM Supply Chain Network

UN SUPPLY CHAIN AWARDS 2026

CONGRATULATIONS TO….WHO, PAHO & UNICEF!

Global Platform for Access to Childhood Cancer Medicines

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World Health Organization

PAHO
Pan American Health Organization
World Health Organization
Americas Region

unicef
for every child



UN SUPPLY CHAIN AWARDS *WINNERS* 2026

CONGRATULATIONS TO….WHO, PAHO & UNICEF!









UN SUPPLY CHAIN AWARDS *WINNERS* 2026

PROCUREMENT CAPACITY DEVELOPMENT

THE THREE SHORTLISTED PROJECTS - AT A GLANCE

Essential Medicines Localization for Afghanistan

Professionalizing UN Procurement: The UNDP/CIPS Advanced Procurement Practitioner Programme - Level 5 & 6 (MCIPS)

UN DOS Aviation Risk-Informed Procurement Framework in support of Capacity Development

UN SUPPLY CHAIN AWARDS 2026
PROCUREMENT CAPACITY DEVELOPMENT

Agency: UN Secretariat Department of Operational Support (DOS) – Air Transport Service, OSCM

Name of the project: UN DOS Aviation Procurement and Supply Chain Initiatives in support of Capacity Development

Country: Global – UN field operations worldwide (HQ New York)

Team members: Marcelo Quellet, Alvaro Extraviz and the Commercial Air Services Category Team

Programme Background

UN DOS provides the backbone of UN field operations. Its Air Transport Service procures and manages the aviation that keeps peacekeeping and special political missions running - troop rotations, medical evacuation, VIP flights, passengers and cargo. With 118 contracted aircraft and 7 air ambulance agreements in 2025, DOS is the largest air operator in the world in fragile and conflict-affected environments.

Challenge: the pool of operators able and willing to fly in these harsh environments is small and under constant pressure, and technical and procurement staff had no common framework for evaluating complex aviation requirements. When a supplier fails UN standards, missions - and the people they protect - pay for it.

Response: in 2025 the UN DOS Commercial Air Services Category issued risk-informed Technical and Operational Evaluation Criteria (TOECs), backed by standardized documentation, structured supplier engagement and a dashboard consolidating the full aviation portfolio since 2016, allowing for thorough, transparent and real time data analysis. This helps aviation suppliers better understand UN requirements, raise their own standards and compete more effectively.

SDGs: SDG 8 (supplier development and market participation), SDG 9 (process innovation and infrastructure), SDG 16 (transparency and accountability in procurement), and SDG 17 (UN-supplier partnership and knowledge exchange).

Beneficiaries: DOS staff, a portfolio of hundreds of millions USD in active contracts, 11 Peacekeeping Missions, 37 special political missions and the millions of civilians affected by them.





UN SECRETARIAT: UN DOS AVIATION PROCUREMENT AND SUPPLY CHAIN INITIATIVES IN SUPPORT OF CAPACITY DEVELOPMENT

Procurement as enabler

Aviation for peace operations is no commodity purchase: thin supplier pools, limited local safety oversight, and a failed award that can mean a grounded MEDEVAC, a stalled troop rotation, or a mission without air support in an active conflict zone. The stakes are operational, humanitarian, and reputational. Human lives are on the line. So, capacity is built at three levels:

- **Individual:** structured evaluation methods and real-time portfolio data for procurement and technical staff.
- **Organizational:** harmonized Technical and Operational Evaluation Criteria (TOECs) and standard documentation; consistent, auditable, evidence-based decisions.
- **Market:** outreach and clarification workshops; operators investing in their own compliance to meet the raised UN bar.

Innovation: risk-informed sourcing calibrated to criticality; technical, operational and environmental criteria embedded in the sourcing instruments; the sourcing cycle itself as the learning environment.

Implementation, benefits & results

The programme followed a 3 phases approach to build momentum progressively across internal and external dimensions.

1. **Framework** - TOECs co-designed by procurement and technical experts' teams, with standard evaluation and contract templates.
2. **Market** - supplier outreach, clarification workshops and one-to-one mentoring on UN new technical standards.
3. **Internal capacity** - dashboard deployed, brownbags and technical working sessions, Office of Supply Chain Management (OSCM) wide rollout.

Results: a single source of truth over 100+ active contracts in 24 missions, 2016 to date; +40 staff engaged in the first week; renewals and market engagement started earlier, so capability gaps are anticipated rather than absorbed; stronger, more compliant supplier proposals.

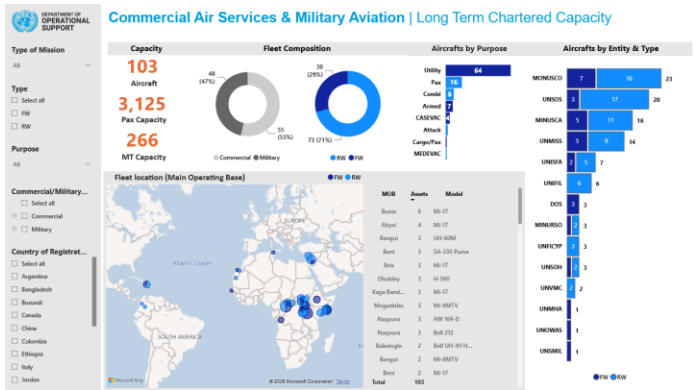
Best practices, lessons learned, and final self-assessment

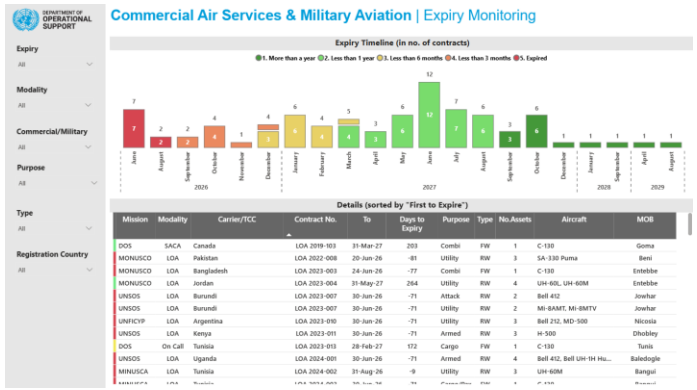
- Standardization and flexibility are compatible: non-negotiable baselines, applied to mission risk and complexity.
- Supplier engagement is a performance driver, not an add-on - engaged operators bid better.
- We cannot manage what we cannot see: visibility is a must for strategic procurement.

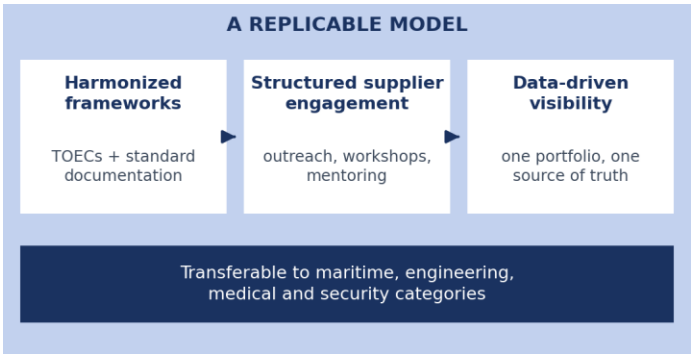
TOECs and standard documentation are now embedded into Aviation practice. The dashboard is an operational tool used daily and is being progressively expanded to reach all levels of OSCM.

Procurement moved from transactional function to strategic enabler, building the supply chain it needs rather than managing the one it has.

Any UN entity managing procurement in specialized, high-risk, or supply-constrained categories faces similar challenges and can benefit from these lessons learned.







UN SUPPLY CHAIN AWARDS 2026
PROCUREMENT CAPACITY DEVELOPMENT

Agency: UNDP
Name of the project: UNDP/CIPS MCIPS Level 5–6 Advanced Practitioner Programme
Country: Global — cohorts across Europe, Asia-Pacific & the Americas
Team members: Marco Søsted (Focal Point); Elisabeth Eckerstrom (Procurement Director)



Programme Background

One of the UN system's largest procurement capability-building programmes. Over 15 years, UNDP and CIPS (Chartered Institute of Procurement & Supply) have trained and certified 22,000+ professionals across UN agencies, governments, NGOs and development partners — adapting CIPS's private-sector curriculum to UN and public-procurement realities. Levels 2–4 built strong operational capability, but no UN-contextualised route existed to advanced strategic leadership and MCIPS accreditation, the highest internationally recognised procurement qualification. In 2025, UNDP partnered with CIPS to launch the MCIPS Level 5–6 Advanced Practitioner Programme, advancing SDG 16, 17 and 8.

UNDP: PROFESSIONALISING UN PROCUREMENT: THE UNDP/CIPS GLOBAL TRAINING AND CERTIFICATION PROGRAMME

Procurement as enabler

MCIPS Level 5–6 develops leadership, strategic category management and change-management capability grounded in commercial management and Sustainable Public Procurement (ISO 20400).

- MCIPS accreditation requires a 10,000-word workplace project and a Sustainable Procurement Action Plan.
- Challenge: advanced qualifications usually require travel and heavy cost, excluding country-office staff. Solution: a fully online, flexible model (live workshops, mentoring, peer learning) cut cost and reached remote duty stations.
- Rather than a standalone tender, UNDP co-developed the programme directly with CIPS securing UN-contextualized.

Implementation, benefits & results

Launched on schedule in 2025 after direct negotiation with CIPS: 8% lower per-student fee, 60% lower customisation cost, billed only per enrolled student.

- Inaugural cohort fully subscribed, zero dropouts and now expanding into new regional cohorts spanning Europe, Asia-Pacific and the Americas
- Participants report gains in strategic thinking, leadership and sustainability integration.
- Surveyed participants rated the programme "Very High Value" and "Highly Relevant" to their roles.

Best practices & lessons learned

Cohort learning, peer exchange and applied projects drove engagement.

- Now embedded in UNDP's procurement professionalisation framework.
- Partnership model (not a standalone tender) is transferable. UN Women's adoption shows scalability UN-wide.
- The UN system's first end-to-end, UN-contextualised route to MCIPS and advancing the Paris, Accra and Busan effectiveness commitments.

100+

participants by end-2026 across 3 regions — Europe, Asia-Pacific & the Americas (5 cohorts)



Zero

dropouts in the fully-subscribed inaugural MCIPS cohort

UN SUPPLY CHAIN AWARDS 2026
PROCUREMENT CAPACITY DEVELOPMENT

Agency: UNICEF
Name of the project: Essential Medicines Localization for Afghanistan
Country: Afghanistan
Team members: Medicines Localization Project Team (Supply + Health)

Programme Background

- UNICEF Afghanistan (ACO) operates in a volatile, uncertain, complex, and ambiguous (VUCA) environment
- The country is a land locked country, relies on inland corridor to import suppliers
- Geopolitical issues and border closures—especially with Pakistan—disrupt importation
- The pharma sector is import heavy, vulnerable to disruptions, long lead times, and high importation costs
- ACO established multiple logistics corridors to ensure the resilient and continuous flow of medicines

The medicine localization initiative to address the risks and build capacity of the market, strengthen the regulatory environment and the manufacturing sector. The initiative aims to:

- Enhance the resilience of the medicines supply chain and ensure equitable access to quality-assured pharmaceuticals.
- Go beyond transactional local procurement, Focuses on market shaping, local market development, supplier development, and building regulatory agency and manufacturing sector capacity
- Develop resilient local markets for sustainable program outcomes
- Potentially become a lever and contributor to local economy



UNICEF: ESSENTIAL MEDICINES LOCALIZATION FOR AFGHANISTAN

Procurement as enabler

- **Procurement as a strategic driver:** to strengthen markets, support public systems, and increase access to quality-assured essential medicines.
- **Enhancing supply chain resilience:** To reduce lead times, limit risks from border closures, and enable faster operations.
- **Addressing key challenges: To r**educe reliance on imports, supply disruptions, risk of counterfeit and substandard medicines.
- **Implementing solutions:** Execute the project with focus on market shaping (demand & Supply and regulatory capacity

Implementation, benefits, and results achieved

Implementation
- Market Engagement: RFI, REOI, Industry consultation, GMP Audits, technical support to manufacturers
- Regulatory strengthening: QA framework, GMP audit training
- Medicine procurement capacity building of IPs

Results Achieved
- Market shaping by strengthening local market capacity
- Improved supply chain efficiency & local procurement
- Improved local manufacturing capacity

Benefits
- Improved regulatory oversight
- Increased local access to quality assured medicines
- Support for local economy through local procurement

Best practices, lessons learned, and final self-assessment

Best Practices
- Secure strategic buy-in from SD HQ, partners, and the donors
- Collaboration with other UN agencies and engage regulatory authorities, and the market
- Continuous improvement & maintain ongoing industry engagement
- Robust risk management is key for success
- System thinking approach and cross sectoral approach

Lessons Learned
- The project requires a systems-thinking approach and patience
- Localization requires multi stakeholders' engagement,
- The approach can be replicated for other categories.

Self Assessment: Strong foundation built with great success. Needs more time and sustained efforts to sustain the gains.







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UN SUPPLY CHAIN AWARDS 2026

CONGRATULATIONS TO…. UNICEF!

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unicef
for every child

UN SUPPLY CHAIN AWARDS *WINNER* 2026

CONGRATULATIONS TO…. UNICEF!



UN SUPPLY CHAIN AWARDS *WINNER* 2026

FINAL WORDS FROM THE JURY MEMBERS

"Judging this year was genuinely difficult, and for the best possible reason: ***the quality*** *across all four categories was* ***exceptionally high****, with very little separating the strongest entries.*

Every participant deserves recognition*, not only for the outcomes their initiatives delivered but for the care and rigour that clearly went into the submissions themselves. Several teams set out their evidence, challenges and lessons learned in a way that would stand as good practice well beyond this exercise.*

It may be worth ***finding a way to acknowledge*** *that collectively at the ceremony, given that only one team per category can win."*

(Jury Member)

Thank You!

See you next year for 2027 Awards!



